



## Dean Kaplan

Managing Director

PFM Group Consulting LLC

Dean Kaplan leads PFM's Management and Budget Consulting practice. He works on multi-year financial planning and operations improvement for K-12 school districts and local governments across the country, often on behalf of state agencies such as the Commonwealth of Pennsylvania's Department of Education and Department of Community & Economic Development. The Commonwealth appointed Dean recovery plan coordinator for cities in its distressed municipalities program, and fiscal monitor for various financially-challenged school districts.

Prior to joining PFM, with the Atlantic Fellowships in Public Policy in the United Kingdom, Dean researched local government service efforts, including citizen and stakeholder consultation. He also served on a Lancaster City peer review team, examining the City's performance with local government officials. Dean also lectured on local government performance management at the University of Birmingham's Institute of Local Government Studies.

Earlier, Dean was Budget Director for the City of Philadelphia. He led the development and implementation of a \$4.5 billion annual all-funds budget for the nation's fifth-largest city, resulting in record levels of fund balance.

In addition, Dean taught at the University of Pennsylvania's Fels Center of Government and served as an evaluator for the Ford Foundation's Innovations in American Government Awards.



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### Contact

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### Specialties

Consulting

State & Local Governments, K-12 Schools

### Education

B.A.  
Haverford College

M.P.A.  
Harvard University  
John F. Kennedy School of Government

**Started with PFM:** 2000

**Started in the Field:** 1982